### **PRESS RELEASE**

for immediate distribution

## Melcor Developments announces first quarter results, declares quarterly dividend of \$0.13 per share

Edmonton, Alberta | May 8, 2018

Melcor Developments Ltd. (TSX: MRD), an Alberta-based real estate development and asset management company, today reported results for the quarter ended March 31, 2018. Revenue for the quarter was \$44.41 million, up 15% over Q1-2017. Revenue growth was driven by an increase in sales in the Community Development division which led to a 54% increase in divisional revenue coupled with stable results in our income-producing divisions.

Net income for the quarter was \$14.65 million or \$0.44 per share (basic) compared with a net loss of \$9.00 million or \$0.27 per share (basic) in the same period of 2017. Net income is impacted by non-cash fair value adjustments on investment properties on investment properties and on REIT units. Funds from operations (FFO) was \$4.92 million or \$0.15 per share compared with \$6.08 million or \$0.18 per share in the same period of 2017. The decrease compared with last year is primarily due to current taxes payable resulting from the sale of assets to Melcor REIT. FFO eliminates the elements that have no cash impact on our business from net income and management believes FFO better reflects Melcor's true operating performance.

Darin Rayburn, Melcor's President and Chief Executive Officer, commented on the quarter: "We are encouraged by our first quarter results in spite of continued economic uncertainty. Multi-family and commercial land activity in the quarter drove revenue growth. In addition, strategic investments made in residential land in the US have begun to bear fruit with the sale of 154 single-family lots in Arizona in the quarter contributing to both revenue growth and gross margin improvements.

The performance of our income-producing portfolio remained steady in the quarter and we continued to execute our strategy of monetizing the value created by our property development team with the sale of 5 assets from Melcor Developments to the Melcor REIT for \$80.88 million. With a strong balance sheet and high quality assets and raw land inventory, we remain well-positioned for 2018 and beyond."

The Board today declared a quarterly dividend of \$0.13 per share, payable on June 29, 2018 to shareholders of record on June 15, 2018. The dividend is an eligible dividend for Canadian tax purposes.

### First Quarter Results

Our Community Development and Property Development divisions are actively engaged in a number of projects as we enter the 2018 construction season. Our Property Development team transferred 35,365 sf in GLA to our Investment Properties division during the quarter and has a further 93,500 sf of commercial properties currently under construction.

Highlights of the first quarter include:

- We completed the sale of five commercial properties (172,629 sf of owned GLA) to the REIT for \$80.88 million. This
  represents our fourth asset sale to the REIT and demonstrates how our value chain enables the monetization of value
  created through the development of commercial properties. Concurrent with the transaction, the REIT generated \$17.30
  million from the issuance of trust units.
- Revenue grew 15% to \$44.41 million compared with Q1-2017. This growth was driven by the 54% growth in Community Development division revenue.
- The Investment Properties and REIT division continue to produce stable results with consistent occupancy and base rents.
- Net income of \$14.65 million in the quarter was positively impacted by non-cash fair value gains on investment properties of \$2.07 million and on REIT units of \$5.39 million. These gains are primarily driven by market forces outside of Melcor's control.
- Funds from operations were down 19% to \$4.92 million compared with last year primarily due to taxes triggered on the
  asset sale to the REIT.
- On January 31, 2018 the REIT disposed of a commercial property in Leduc, Alberta for \$6.73 million (net of transaction costs). Melcor also sold 2 residential units in the US for cash proceeds \$0.52 million.

- We paid a quarterly dividend of \$0.13 per share on March 29, 2018. The REIT paid distributions of \$0.05625 per trust unit
  in January, February and March for a quarterly payout ratio of 96%.
- On May 8, 2018 we declared a quarterly dividend of \$0.13 per share, payable on June 29, 2018 to shareholders of record on June 15, 2018. The dividend is an eligible dividend for Canadian tax purposes.

### Selected Highlights

(\$000s except as noted)	Three months ended			
	31-Mar-18	31-Mar-17	Change	
Revenue	44,414	38,567	15.2 %	
Gross margin (%) *	51.7%	48.6 %	3.1 %	
Net income (loss)	14,647	(9,003)	262.7 %	
Net margin (%) *	33.0%	(23.3)%	56.3 %	
Funds from operations *	4,920	6,078	(19.1)%	
Per Share Data (\$)				
Basic earnings (loss)	0.44	(0.27)	263.0 %	
Diluted earnings	0.44	(0.27)	263.0 %	
Funds from operations *	0.15	0.18	(16.7)%	
As at (\$000s except as noted)	31-Mar-18	31-Dec-17	Change	
Shareholders' equity	1,022,867	1,008,590	1.4 %	
Total assets	1,955,845	1,990,983	(1.8)%	
Per Share Data (\$)				
Book value *	30.63	30.21	1.4 %	

### **MD&A** and Financial Statements

Information included in this press release is a summary of results. This press release should be read in conjunction with Melcor's consolidated financial statements and management's discussion and analysis for the three months ended March 31, 2018, which can be found on the company's website at <a href="https://www.Melcor.ca">www.Melcor.ca</a> or on SEDAR (<a href="https://www.sedar.com">www.sedar.com</a>).

#### **Annual General & Special Meeting**

Shareholders and interested parties are invited to join us at our Annual General & Special Meeting on Thursday, May 10, 2018 at 11:00 AM MT. The AGM will also be webcast (listen only) at <a href="http://www.gowebcasting.com/9248">http://www.gowebcasting.com/9248</a>.

#### **About Melcor Developments Ltd.**

Melcor is a diversified real estate development and asset management company that transforms real estate from raw land through to high-quality finished product in both residential and commercial built form. Melcor develops and manages mixed-use residential communities, business and industrial parks, office buildings, retail commercial centres and golf courses. Melcor owns a well diversified portfolio of assets in Alberta, Saskatchewan, British Columbia, Arizona and Colorado.

Melcor has been focused on real estate since 1923. The company has built over 140 communities and commercial projects across Western Canada and today manages 3.93 million sf in commercial real estate assets and 609 residential rental units. Melcor is committed to building communities that enrich quality of life - communities where people live, work, shop and play.

Melcor's headquarters are located in Edmonton, Alberta, with regional offices throughout Alberta and in Kelowna, British Columbia and Phoenix, Arizona. Melcor has been a public company since 1968 and trades on the Toronto Stock Exchange (TSX:MRD).

#### **Forward Looking Statements**

In order to provide our investors with an understanding of our current results and future prospects, our public communications often include written or verbal forward-looking statements.

Forward-looking statements are disclosures regarding possible events, conditions, or results of operations that are based on assumptions about future economic conditions, courses of action and include future-oriented financial information.

This news release and other materials filed with the Canadian securities regulators contain statements that are forward-looking. These statements represent Melcor's intentions, plans, expectations, and beliefs and are based on our experience and our assessment of historical and future trends, and the application of key assumptions relating to future events and circumstances. Future-looking statements may involve, but are not limited to, comments with respect to our strategic initiatives for 2018 and beyond, future development plans and objectives, targets, expectations of the real estate, financing and economic environments, our financial condition or the results of or outlook of our operations.

By their nature, forward-looking statements require assumptions and involve risks and uncertainties related to the business and general economic environment, many beyond our control. There is significant risk that the predictions, forecasts, valuations, conclusions or projections we make will not prove to be accurate and that our actual results will be materially different from targets, expectations, estimates or intentions expressed in forward-looking statements. We caution readers of this document not to place undue reliance on forward-looking statements. Assumptions about the performance of the Canadian and US economies and how this performance will affect Melcor's business are material factors we consider in determining our forward-looking statements. For additional information regarding material risks and assumptions, please see the discussion under Business Environment and Risk in our annual MD&A.

Readers should carefully consider these factors, as well as other uncertainties and potential events, and the inherent uncertainty of forward-looking statements. Except as may be required by law, we do not undertake to update any forward-looking statement, whether written or oral, made by the company or on its behalf.

### **Contact Information:**

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ir@melcor.ca

### **Management's Discussion & Analysis**

May 8, 2018

The following discussion of Melcor Developments Ltd.'s (Melcor's) financial condition and results of operations should be read in conjunction with the condensed interim consolidated financial statements and related notes for the quarter ended March 31, 2018 and management's discussion & analysis (MD&A) and consolidated financial statements for the fiscal year ended December 31, 2017.

The financial statements underlying this MD&A, including 2017 comparative information, have been prepared in accordance with International Financial Reporting Standards (IFRS) unless otherwise noted. All dollar amounts included in this MD&A are Canadian dollars unless otherwise specified.

Melcor's Board of Directors approved the content of this MD&A on May 8, 2018 on the recommendation of the Audit Committee.

#### Other Information

Additional information about Melcor, including our annual information form, information circular and annual and quarterly reports, is available on SEDAR at www.sedar.com.

### **Non-standard Measures**

We refer to terms that are not specifically defined in the CPA Handbook and do not have any standardized meaning prescribed by IFRS. These non-standard measures may not be comparable to similar measures presented by other companies. We believe that these non-standard measures are useful in assisting investors in understanding components of our financial results.

For a definition of these measures, refer to the section "Non-standard Measures" at the end of the MD&A.

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Forward-looking statements are disclosures regarding possible events, conditions, or results of operations that are based on assumptions about future economic conditions, courses of action and include future-oriented financial information.

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By their nature, forward-looking statements require assumptions and involve risks and uncertainties related to the business and general economic environment, many beyond our control. There is significant risk that the predictions, forecasts, valuations, conclusions or projections we make will not prove to be accurate and that our actual results will be materially different from targets, expectations, estimates or intentions expressed in forward-looking statements. We caution readers of this document not to place undue reliance on forward-looking statements. Assumptions about the performance of the Canadian and US economies and how this performance will affect Melcor's business are material factors we consider in determining our forward-looking statements. For additional information regarding material risks and assumptions, please see the discussion under Business Environment and Risks in our annual MD&A.

Readers should carefully consider these factors, as well as other uncertainties and potential events, and the inherent uncertainty of forward-looking statements. Except as may be required by law, we do not undertake to update any forward-looking statement, whether written or oral, made by Melcor or on its behalf.

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### **Our Business**

Melcor is a diversified real estate development and asset management company. We transform real estate from raw land to high-quality residential communities and commercial developments. We develop and manage mixed-use residential communities, business and industrial parks, office buildings, retail commercial centres and golf courses.

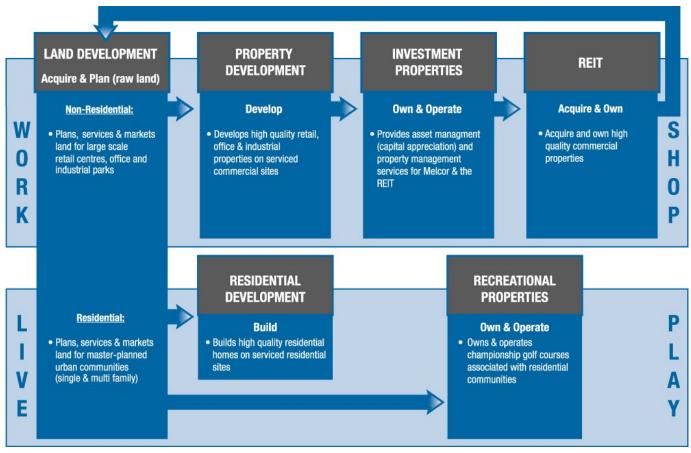
We are committed to building communities that enrich quality of life - communities where people live, work, shop and play.

We operate four integrated divisions that together manage the full life cycle of real estate development:

- acquiring raw land and planning residential communities and commercial developments (Community Development)
- project managing development, leasing and construction of commercial properties (Property Development)
- operating a portfolio of commercial and residential properties, focused on property improvements and capital
  appreciation of owned properties and property management of REIT owned properties (Investment Properties)
- acquiring and owning high quality leasable commercial and residential sites (the REIT)

In addition, we own and operate championship golf courses associated with our residential communities in our fifth division, Recreational Properties. Melcor has \$1.96 billion in assets.

The diagram below illustrates how each of our operating divisions complements one another to create and enhance value from our real estate assets.



In addition to extending the value of our asset base, these diversified operating divisions enable us to manage our business through real estate cycles (both general market conditions and the seasonality associated with construction and development) and diversify our revenue base.

Our headquarters are in Edmonton, Alberta, with regional offices across Alberta, in Kelowna, British Columbia, and in Phoenix, Arizona. Our developments span western Canada, and Colorado and Arizona in the US.

We have been publicly traded since 1968 (TSX:MRD).

### First Quarter Highlights

(\$000s except as noted)	Т	Three months ended			
	31-Mar-18	31-Mar-17	Change		
Revenue	44,414	38,567	15.2 %		
Gross margin (%) *	51.7%	48.6 %	3.1 %		
Net income (loss)	14,647	(9,003)	262.7 %		
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Per Share Data (\$)					
Basic earnings (loss)	0.44	(0.27)	263.0 %		
Diluted earnings	0.44	(0.27)	263.0 %		
Funds from operations *	0.15	0.18	(16.7)%		

As at (\$000s except as noted)	31-Mar-18	31-Dec-17	Change
Shareholders' equity	1,022,867	1,008,590	1.4 %
Total assets	1,955,845	1,990,983	(1.8)%
Per Share Data (\$)			
Book value *	30.63	30.21	1.4 %

<sup>\*</sup>See non-standard measures for calculation.

The 15% growth in revenue in Q1-2018 was driven by strong Community Development performance, which was up 54% over the prior year, coupled with stable results in our income-producing divisions. Strategies employed to diversify geographically and product mix in our residential communities over the past few years continue to have a positive impact on our financial results.

Our Community Development and Property Development divisions are actively engaged in a number of projects as we enter the 2018 construction season. Our Property Development team transferred 35,365 in GLA to to our Investment Properties division during the quarter and has a further 93,500 sf of commercial properties currently under construction.

Highlights of the first quarter include:

- We completed the sale of five commercial properties (172,629 sf of owned GLA) to the REIT for \$80.88 million. This
  represents our fourth asset sale to the REIT and demonstrates how our value chain enables the monetization of value
  created through the development of commercial properties. Concurrent with the transaction, the REIT generated \$17.30
  million from the issuance of trust units.
- Revenue grew 15% to \$44.41 million compared with Q1-2017. This growth was driven by the 54% growth in Community Development division revenue.
- The Investment Properties and REIT division continue to produce stable results with consistent occupancy and base rents.
- Net income of \$14.65 million in the quarter was positively impacted by non-cash fair value gains on investment properties of \$2.07 million and on REIT units of \$5.39 million. These gains are primarily driven by market forces outside of Melcor's control.
- Funds from operations were down 19% to \$4.92 million compared with last year primarily due to taxes triggered on the asset sale to the REIT.
- On January 31, 2018 the REIT disposed of a commercial property in Leduc, Alberta for \$6.73 million (net of transaction costs). Melcor also sold 2 residential units in the US for cash proceeds \$0.52 million.
- We paid a quarterly dividend of \$0.13 per share on March 29, 2018. The REIT paid distributions of \$0.05625 per trust unit in January, February and March for a quarterly payout ratio of 96%.
- On May 8, 2018 we declared a quarterly dividend of \$0.13 per share, payable on June 29, 2018 to shareholders of record on June 15, 2018. The dividend is an eligible dividend for Canadian tax purposes.

#### **Revenue & Margins:**

Revenue for the quarter was \$44.41 million compared with \$38.57 million in Q1-2017, an increase of 15%. Community Development division revenue grew by 54% over Q1-2017. Revenue from the sale of commercial and multi-family land increased to \$9.51 million compared with \$2.30 million last year. Investments made in the US over the past several year have also begun to bear fruit, resulting in revenue of \$4.72 million (US\$3.73 million) in the region. Community Development division revenue is highly dependent on the real estate market for new homes in the regions where we hold land.

Gross margin increased 3% to 52% in the quarter, driven by the 10% increase in Community Development division gross margin. The lots sold in the US had gross margin of 54%. Prior year margins were compressed due to promotions to move lot inventory. No such promotions are running in 2018. Gross margin is impacted by the revenue and product mix in a given period.

Revenue and margins on our Investment Properties and REIT operating divisions remain stable. In Q1-2018, these divisions contributed revenue of \$25.65 million at 60% gross margin compared with revenue of \$25.75 million at 61% gross margin last year.

Net margin is impacted by non-cash fair value adjustments on investment properties and REIT units which can result in wide swings from period to period. These adjustments are primarily driven by market forces outside of Melcor's control. Management believes that FFO (discussed below) is a more accurate reflection of our true operating performance.

Revenue and income can fluctuate significantly from quarter to quarter due to the timing of plan registrations, the cyclical nature of real estate and construction markets, the mix of lot sales and product types, and the mix of joint operation sales activity.

### Funds From Operations (FFO)

Funds From Operations (FFO) is a non-standard measure used in the real estate industry to measure operating performance. We believe that FFO is an important measure of the performance of our real estate assets. FFO adjusts for certain non-cash earnings items included in income such as fair value adjustments on investment properties and REIT units.

Below is a reconciliation of net income to FFO:

(\$000s)	Three months ended			
	31-Mar-18	31-Mar-17		
Net income for the period	14,647	(9,003)		
Amortization of operating lease incentives	1,660	1,224		
Fair value adjustment on investment properties	(2,073)	13,804		
Depreciation on property and equipment	197	199		
Stock based compensation expense	105	98		
Non-cash finance costs	570	366		
Deferred income taxes	(4,799)	(1,056)		
Fair value adjustment on REIT units	(5,387)	446		
FFO	4,920	6,078		
FFO per share	0.15	0.18		

FFO decreased by 19% compared with Q1-2017. The decrease in FFO was driven by a \$3.67 million reclassification between current and deferred tax expense recognized in the quarter, resulting from the asset sale to the REIT. The current tax expense in Q1-2018 was \$5.84 million compared with Q1-2017 of \$1.54 million, an increase of \$4.30 million. Excluding this reclassification, FFO increased by \$2.59 million or 43% as a result of strong sales in the Community Development division and consistent performance of our income-producing assets.

### **Divisional Results**

Our business is comprised of five integrated and complementary operating divisions:

- Community Development, which acquires raw land for future commercial and residential community development;
- Property Development, which develops high-quality retail, office and industrial income-producing properties on serviced commercial sites developed by Community Development;
- Investment Properties, which manages and leases the commercial developments produced by the Property Development division and an externally purchased portfolio of assets, as well as assets held in the REIT;
- The REIT, which owns and holds 37 income-producing properties; and
- Recreational Properties, which owns and operates championship golf courses associated with Melcor residential communities.

Our Corporate division carries out support functions including accounting, treasury, information technology, administration, legal and human resources.

The following tables summarize the results of our operating divisions:

	Commı Develop		Prope Develop			Investment i	Properties	REI	т	Recrea Prope	
	Three mont	hs ended	Three months ended		Ī	Three months ended		Three months ended		Three months ended	
	March	31	March 31			March	31	March 31		March 31	
(\$000s except as noted)	2018	2017	2018	2017	۱	2018	2017	2018	2017	2018	2017
Revenue	22,651	14,747	16,293	81		7,635	8,748	18,017	17,000	147	161
Portion of total revenue	51%	38%	37%	-%		17%	23%	41%	44%	- %	- %
Cost of sales	(12,604)	(9,794)	(16,200)	-		(3,004)	(3,305)	(7,338)	(6,817)	(510)	(503)
Gross profit	10,047	4,953	93	81		4,631	5,443	10,679	10,183	(363)	(342)
Gross margin %	44%	34%	1%	100%		61%	62%	59%	60%	(247)%	(212)%
Portion of total profit	44%	26%	-%	-%		20%	29%	47%	54%	(2)%	(2)%
General and administrative expense	(2,473)	(1,945)	(619)	(445)		(583)	(608)	(746)	(689)	(374)	(354)
Fair value adjustment on investment properties	_	_	2,741	1,720		(2,082)	108	(1)	(16,459)	_	_
Interest income	226	292	6	1		3	1	35	6	_	-
Segment Earnings (Loss)	7,800	3,300	2,221	1,357		1,969	4,944	9,967	(6,959)	(737)	(696)

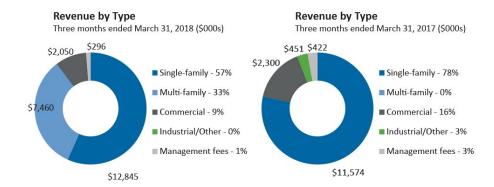
Divisional results are shown before intersegment eliminations and exclude corporate division.

### **Community Development**

Our Community Development division acquires raw land in strategic urban corridors and subsequently plans, develops and markets this land as builder-ready urban communities and large-scale commercial and industrial centres. This process includes identifying and evaluating land acquisitions, site planning, obtaining approvals from municipalities, developing the land, construction, marketing and ultimately selling the lots to home builders (for residential communities) or developers (for commercial/industrial centres). The division also sells sites to our Property Development division, who in turn develops commercial properties on the land.

Master-planned mixed-use residential communities comprise the majority of Community Development's portfolio. We create efficient and sustainable urban communities by establishing an overall vision for each community and the amenities that will make it a desirable place to live. Residential lots and multi-family parcels are sold to home builders who share our passion for quality and with whom we have long-standing relationships.

Our focus is to grow market share and income levels by ensuring that we have an appropriate land mix and the right inventory in high demand areas in growing regions. We proactively manage our agreement receivables by maintaining an exclusive builder clientele and working closely with those builders.



Revenue and income can fluctuate significantly from period to period due to the timing of plan registrations, the cyclical nature of real estate markets and the mix of land sold.

Consolidated	Three months ended			
	31-Mar-18	31-Mar-17		
Canada Sales data: (including joint ventures at 100%)				
Single family sales (number of lots)	54	117		
Gross average revenue per single-family lot (\$)	182,400	147,500		
Multi-family sales (acres)	5.57	_		
Gross average revenue per multi-family acre (\$)	1,558,900	_		
Commercial sales (acres)	4.10	4.65		
Gross average revenue per commercial land acre (\$)	1,000,000	494,600		
Other land sales - Raw, Other (acres)	_	4.10		
Gross average revenue per other land acre (\$)	_	110,000		
US Sales data: (including joint ventures at 100%)				
Single family sales (number of lots)	154	_		
Gross average revenue per single-family lot (\$)	37,900	_		
Divisional results: (including joint ventures at Melcor's interest)				
Revenue (\$000s)	22,651	14,747		
Earnings (\$000s)	7,800	3,300		

Note: The number of lots in the table above includes joint ventures at 100%; however, revenue is reported at Melcor's interest.

Strong market demand in Q1-2018 led to multi-family and commercial site sales and total single-family lot sales of 208, 54 lots in Canada and 154 lots in the US. This compares with 117 lots sold in Canada and none in the US in Q1-2017. US lots are typically sold as a block to a single builder and have different servicing requirements than in Canada which results in lower average revenue per lot. The average selling price on single family lots in Canada increased 24% compared with last year. Average revenue fluctuates period to period based on the mix of product sold.

Community Development division revenue growth was driven by multi-family site sales of \$7.46 million. Single-family lot revenue also grew by 11% over Q1-2017 to \$12.84 million.

The Community Development division is continuing to develop new phases in communities that meet pre-sales targets to meet market demand for diverse product types. We remain committed to managing our risk in uncertain markets by ensuring that market demand is in place prior to proceeding with development.

In 2017, management was made aware that one of our builders was in receivership. Agreements receivable balances owing from this builder amount to \$4.89 million, of which \$1.82 million is overdue as of March 31, 2018. We hold title to the lots sold to this builder as specific security against this balance. We believe our exposure to other developers and/or builders who are financially stressed due to the market contraction over the past few years is minimal.

A summary of our lot and acre sales by region is as follows:

Regional Sales Analysis	Three months ended		Tł	ree months ende	d	
	31-Mar-18			31-Mar-17		
(including joint ventures at 100%)	Single- family (Lots)	Multi-family (Acres)	Non- Residential (Acres)	Single- family (Lots)	Multi-family (Acres)	Non- Residential (Acres)
Edmonton Region	36	1.98	4.10	62	_	4.65
Red Deer Region	6	_	_	27	_	-
Calgary Region	12	3.59	_	13	_	4.10
Lethbridge	_	_	_	13	_	_
Kelowna	_	_	_	2	_	-
United States	154	_	_	_	_	_
	208	5.57	4.10	117	_	8.75

Single-family lot sales in the first quarter may vary significantly as plan registrations typically occur in the third and fourth quarters. Lot sales were down in most of our Canadian regions. Our community development business in the US became active in 2017, resulting in revenue from 154 lots sold in Arizona during the quarter. We expect US results to continue to be lumpy, but to grow over the next few years.

During the quarter, we sold 4.10 acres of commercial land to our Property Development division for \$4.10 million (\$2.05 million at JV %). The land under development for a neighbourhood shopping centre in southwest Edmonton.

#### Inventory

A summary of the movement in our developed lot inventory is as follows:

Developed Inventory	Three months ended		Three months ended			
		31-Mar-18		31-Mar-17		
(including joint ventures at 100%)	Single- family (Lots)	Multi-family (Acres)	Non- Residential (Acres)	Single- family (Lots)	Multi-family (Acres)	Non- Residential (Acres)
Open	1,281	68.56	136.06	1,004	64.61	142.37
Purchases	_	_	1.01	_	_	_
New developments	2	_	_	_	_	_
Internal sales	_	_	_	_	_	_
Sales	(208)	(5.57)	(4.10)	(117)	_	(8.75)
	1,075	62.99	132.97	887	64.61	133.62

Our primary market is Alberta. Market conditions have shown signs of improvement in most regions and we remain cautiously optimistic. We continue to commit resources outside of Alberta to diversify our land holding portfolio.

### Raw land inventory

To support future growth, we acquire land in strategic growth corridors and maintain an inventory of land for future development in our primary markets.

During the quarter, we purchased 1.01 acres in our Calgary region for \$0.98 million. In the comparative period, Q1-2017, we purchased 59.04 acres in the Lethbridge region, 26.45 acres in the Calgary region, and 39.91 acres in the Edmonton region for a total purchase price of \$4.44 million.

We continue to monitor our land holdings and explore opportunities to secure future positions in the western Canada and US markets.

### **Property Development**

Our Property Development division develops, manages construction, markets and initially leases high-quality retail, office and industrial income-producing properties. The division currently operates solely in Alberta.

The Property Development division supports Melcor's strategic objectives of asset diversification, income growth and value creation by constructing income-producing commercial developments, primarily on land acquired at fair market value from the Community Development division.

The Property Development division increases the value of land assets and delivers long-term sustainable returns with high profile anchor tenants such as ATB, Bank of Montreal, Canadian Tire, Canadian Western Bank, Cara, CIBC, Home Depot, Loblaws, McDonald's, Rexall Drugs, Rona, Royal Bank, Save-on Foods, Scotiabank, Shoppers Drug Mart, Staples, Starbucks, Subway, TD Canada Trust, Tim Hortons, Wal-Mart, Winners and many others.

Completed buildings are transferred from Property Development to Investment Properties at fair market value (based on third party appraisals) once construction and leasing activity nears completion. The transfer revenue and related costs are eliminated on consolidation and do not impact overall earnings.

Management fee revenue is comprised of fees paid by joint arrangement partners and is a percentage of total development costs incurred, which fluctuate period to period depending on the development stage of active projects.

The Property Development division realizes fair value gains resulting from development and leasing activities as construction is in progress. We generally expect to see the majority of fair value increases in the third and fourth quarters as construction and leasing are completed.

### **Division Highlights**

(\$000s except as noted)	Three months ended		
	31-Mar-18	31-Mar-17	
Total revenue	16,293	81	
Revenue from property transfers	16,200	_	
Management fees	93	81	
Gross margin (%) on property transfers	4%	n/a	
Square footage transferred (sf, at 100%)	35,365	n/a	
Number of buildings transferred	1	_	
Fair value adjustment on investment properties	2,741	1,720	

The Landmark Cinemas building at Jensen Lakes Crossing was completed and transferred to Investment Properties in Q1-2018 (35,365 sf), for total revenue of \$16.20 million. The Property Development division currently has approximately 93,500 sf under active development.

### **Regional Highlights**

(\$000s except as noted) Three months ended			
Fair value adjustments by region	<b>31-Mar-18</b> 31-Mar-1		
Northern Alberta	2,741	1,143	
Southern Alberta	_	577	
	2,741	1,720	

Northern Alberta: We have recognized year to date fair value gains of \$2.74 million related to our properties under development. Continued lease up of the Shoppes of Jagare Ridge, which has two buildings and a gas station under development, resulted in a fair value gain of \$1.19 million (\$0.60 million at JV%) recorded on consolidation. Development at Jensen Lakes Crossing, including the completed and transferred Landmark Cinemas building and two additional CRUs under development, resulted in fair value gains of \$2.41 million.

The office building at The Village at Blackmud Creek is near completion and is expected to transfer to Investment Properties later in the year. We recorded a loss of \$0.27 million on this property in Q1-2018.

Southern Alberta: We continue to work on development plans in our Southern Alberta region, with active development on two CRUs (approximately 17,000 sf) expected to commence this spring. Additional projects are also expected to advance in 2018.

### **Future development opportunities**

We continually identify parcels of land from our land inventory that are well suited for commercial development. We also work with municipalities to gain approvals to commence development on new projects.

The following tables illustrate our current and future project expectations:

<b>Current Projects</b>					
Project	Location	Туре	Total SF *	Developed to Date *	SF Under Development
The District at North Deerfoot	North Calgary	Regional business / industrial park	2,250,000	494,400	_
West Henday Promenade	West Edmonton	Regional mixed use centre	726,000	116,300	<del>-</del>
The Village at Blackmud Creek	South Edmonton	Regional business park	725,000	56,800	54,300
Telford Industrial	Leduc	Industrial Park	500,000	143,100	<del>-</del>
Kingsview Market	Airdrie	Regional shopping centre	331,000	181,900	<del>-</del>
Chestermere Station	Chestermere	Neighbourhood shopping centre	297,400	241,600	<del>-</del>
Jensen Lakes Crossing	St. Albert	Neighbourhood shopping centre	150,000	35,400	19,100
Campsite Industrial	Spruce Grove	Industrial Park	170,000	13,700	<del>-</del>
Clearview Market	Red Deer	Neighbourhood shopping centre	150,100	150,100	<del>-</del>
The Shoppes at Jagare Ridge	South Edmonton	Neighbourhood shopping centre	105,000	<del>-</del>	20,100

Expected Future Projects						
Project	Location	Туре	Total SF *	Ownership Interest	Expected Start (year)	
Greenwich	West Calgary	Regional mixed use centre	395,000	100%	2019	
Rollyview	Leduc	Neighbourhood shopping centre	150,000	100%	2019	
Woodbend Market	Leduc	Neighbourhood shopping centre	140,000	100%	2019	
Laredo	Red Deer	Neighbourhood shopping centre	30,000	100%	2019	
Clearview Market 2	Red Deer	Neighbourhood shopping centre	80,000	33%	2019	
Mattson	Edmonton	Neighbourhood shopping centre	78,000	50%	2020	
Vista Ridge	Sylvan Lake	Neighbourhood shopping centre	25,000	50%	2019	
Secord/Rosenthal	Edmonton	Neighbourhood shopping centre	120,000	100%	2020	
The Shoppes at Canyons	Lethbridge	Neighbourhood shopping centre	105,000	100%	2020	
Keystone Common	North Calgary	Regional power centre	775,000	100%	2022+	
West Pointe Marketplace	Lethbridge	Regional power centre	750,000	100%	2022+	
Westview Commercial	West Calgary	Neighbourhood shopping centre	150,000	100%	2022+	

<sup>\*</sup> Size represents the estimated total square footage projected for full build-out. This includes sites that may be individually sold to retailers or end-users. Developed to date includes buildings built by third parties.

#### **Investment Properties**

Our Investment Properties division manages and leases our portfolio of high-quality office, retail, industrial and residential properties, which are located across western Canada and the US, including the properties owned by the REIT.

Our Investment Properties division manages 3,933,952 sf of income-producing commercial GLA and 609 residential units.

Our commercial property portfolio is primarily comprised of properties developed and transferred from our Property Development division. Our goal is to improve the operating efficiency of each property for stable and growing cash flows making them attractive assets for the REIT to purchase under its Right of First Offer (ROFO) option. In our management capacity, we are committed to efficient property management for optimized operating costs, occupancy and rental rates, providing the REIT and our joint venture partners with best in class management services. We focus on client retention through continuous customer contact and ongoing service evaluations. We also enhance our portfolio by upgrading the appearance, functionality and desirability of our properties, thereby increasing their rental potential.

Our US properties provide the division with a stable income stream that diversifies our exposure to the western Canadian resource sector. We also own 6 parking lots and other assets which are held for the long-term, providing current stable income and future redevelopment potential.

Our portfolio under management has high occupancy rates with long-term tenancies from high-quality retail and commercial clients.

#### **Operating results**

The following table summarizes the division's key performance measures:

(\$000s except as noted)	Three months ended		
	31-Mar-18	31-Mar-17	
Commercial properties GLA under management (sf, total)	3,933,952	3,947,476	
Properties owned and managed (sf)	705,505	821,851	
Properties managed (sf)	3,228,447	3,125,625	
Revenue (total)	7,635	8,748	
Canadian properties	2,600	3,578	
US properties	3,523	3,569	
Management fees	1,173	1,247	
Parking lots and other assets	339	354	
Net operating income (NOI) *	4,538	5,465	
Funds from operations *	4,314	5,021	
Funds from operations per share *	0.13	0.15	

<sup>\*</sup> See non-standard measures for definition and calculation.

Since the formation of the REIT in 2013, the Investment Properties division's primary function is asset management and hands on property management.

### Canadian properties

On January 12, 2018, we completed a transaction whereby five commercial properties were sold from Melcor to Melcor REIT. This transaction represents part of our strategy to monetize value created on assets that Melcor develops and leases. Revenue generated on assets transferred to the REIT was \$0.27 million in the quarter (\$1.47 million in Q1-2017). Canadian Investment Properties revenue related to these properties is now shown in the REIT operating division. As Melcor controls the REIT, the revenue is fully recognized on consolidation.

Investment Properties continues to grow as properties are developed and transferred from our Property Development division. In Q1-2018, 35,365 sf representing 1 building in our Jensen Lakes commercial site was completed and transferred. Over the past twelve months, Property Development has transferred five buildings representing 55,962 sf (at 100%). Revenue generated on assets acquired from Property Development and held through the period was \$0.32 million (2017 - \$0.02 million) This portfolio growth was offset by the transfers to REIT discussed above.

Occupancy on Canadian properties was 90% at March 31, 2018, down 1% since year end. Weighted average base rents (WABR) were \$24.66, down 5% compared with year-end. The properties transferred to REIT had a WABR of \$28.08 which were moved out of the Investment Properties portfolio and into the REIT division. This transfer pulled down Investment Properties WABR, however resulted in an increase in WABR in REIT from \$15.88 to \$16.78 year to date.

The following is a reconciliation of Canadian properties same asset NOI to NOI:

(\$000s except as noted)	Three months ended		
	31-Mar-18	31-Mar-17	
Same asset NOI *	1,487	1,474	
Properties transferred from PD	188	14	
Properties transferred to REIT	89	1,099	
NOI before adjustments	1,764	2,587	
Amortization of operating lease incentives	(104)	(83)	
Straight-line rent adjustment	276	(60)	
NOI *	1,936	2,444	

<sup>\*</sup> See non-standard measures for definition.

NOI is defined as rental revenue less property operating costs plus amortization of operating lease incentives plus/minus straight-line rent adjustments.

NOI was down 21% to \$1.94 million in the quarter. The transfer of properties to the REIT drove this decrease as NOI on properties transferred in the comparative period was \$1.10 million (Q1-2018 - \$0.09 million). On a same asset basis, NOI during the quarter was stable at \$1.49 million (Q1-2017 = \$1.47 million).

### **US** properties

Our US property portfolio has stabilized over the past 12 months following significant changes in 2015/2016. Revenue on US properties was \$3.52 million compared with \$3.57 million in Q1-2017. In Q1-2018 we disposed of two residential units at one of our properties in Arizona, US for \$0.52 million (US\$0.41 million).

Occupancy increased to 88%, up 1% over year end and the prior quarter. Weighted average rental rates on our US commercial properties were stable over year-end at US\$18.15, down form US\$18.43 at year end.

The following is a reconciliation of US properties same asset NOI to NOI:

(\$000s except as noted)	Three months ended			
	31-Mar-18	31-Mar-17		
Same asset NOI	1,392	1,293		
Third party dispositions / acquisitions	_	_		
NOI before adjustments	1,392	1,293		
Foreign currency translation	327	394		
Amortization of operating lease incentives	(160)	(102)		
Straight-line rent adjustment	80	64		
NOI *	1,639	1,649		

<sup>\*</sup> See non-standard measures for definition.

NOI is defined as rental revenue less property operating costs plus amortization of operating lease incentives plus/minus straight-line rent adjustment. Same asset NOI was up \$0.10 million over Q1-2017.

### Management fees & other

We earn management fees under the asset management and property management agreements with the REIT and under other joint venture agreements where Melcor acts as the manager. Management fees were stable at \$1.17 million compared with Q1-2017. Revenue from our 516 parking stalls and other assets was \$0.34 million in Q1-2018 (Q1-2017 - \$0.35 million). These revenues can fluctuate from period to period.

Funds from operations (FFO) decreased \$0.71 million, or 14%, as a result of the transfers made to REIT.

#### REIT

The REIT owned 37 income-producing office, retail and industrial properties, comprising 2,861,546 square feet of gross leasable area (GLA) at March 31, 2018. The REIT's portfolio has a diversified tenant profile, with a mix of national, regional and local tenants, operating in a variety of industries.

We have a controlling 53.0% effective interest in the REIT through ownership of all Class B LP Units (December 31, 2017 - 56.7%). As Melcor controls the REIT, we consolidate 100% of the REIT's revenues, expenses, assets and liabilities.

**Operating results** 

The following table summarizes the REIT's key performance measures:

(\$000s except as noted)	Three months ended		
	31-Mar-18	31-Mar-17	
Rental revenue	18,017	17,000	
Net operating income (NOI) *	11,075	10,737	
Same asset NOI * (see calculation following)	9,370	9,779	
Fair value adjustment on investment properties	(1)	(16,459)	
Gross leasable area (GLA) (sf)	2,861,546	2,775,431	
Occupancy % (weighted by GLA)	90.5%	92.5%	
Fair value of portfolio	718,178	643,602	
Funds from operations *	10,736	10,269	
Funds from operations per share *	0.32	0.31	

<sup>\*</sup> See non-standard measures for definition and calculation.

Rental revenue for the period increased by \$1.02 million or 6% over Q1-2017. The increase in revenue was a result of the Melcor Acquisition completed on January 12, 2018, partially offset by the sale of two properties over the past twelve months and lower same-asset revenue. Q1-2018 rental revenue from the Melcor Acquisition properties was \$1.58 million. During the quarter we also recognized \$0.05 million of rental revenue from properties sold within the last twelve months (2017 - \$0.26 million). Same-asset revenues were down in the quarter due to lower same-asset occupancy and lower base rents on new and renewed leases.

Year to date we signed 133,663 sf of new and renewed leasing (including holdovers) and maintained steady occupancy at 90.5%. In 2018, 91 leases representing 437,397 sf or 15% of our portfolio are up for renewal. We have retained 67% of expiring leases (representing 169,808 sf) as at March 31, 2018 in spite of challenging market conditions in many of our operating regions. We remain committed to our proactive leasing program to both retain tenants and attract new tenants.

Weighted average base rent was \$16.78, up \$0.90 compared with December 31, 2017 and \$1.21 over Q1-2017 due to the Melcor Acquisition, which had a weighted average base rate of \$28.08. This increase was partially offset by lower rates on new leasing completed during the period and the sale of Corinthia Plaza in the first quarter.

Direct operating expenses were up 8% in Q1-2018. Excluding the impact of properties acquired and disposed of over the past twelve months, direct operating expenses increased by 2%. On a same-asset basis, property taxes and utilities increased by 7% due to higher mill rates and increased utility consumption on account of colder weather and increases to the carbon tax in Alberta effective January 1, 2018. The timing of maintenance projects and lower non-recoverable costs led to a 4% decrease in same-asset operating expenses in the first quarter. As a cornerstone of our property management strategy, we are committed to efficient and cost effective maintenance of our buildings to ensure maximum value to our tenants and unitholders.

Portfolio growth over the past twelve months contributed to a 3% increase in NOI over Q1-2017. On a same-asset basis, NOI was down 4% as a result of lower occupancy and weighted average base rates.

The following is a reconciliation of same asset NOI to NOI:

(\$000s except as noted)	Three months ended		
	31-Mar-18	31-Mar-17	
Same asset NOI *	9,370	9,779	
Acquisitions	1,074	_	
Disposals/Held for Sale	235	404	
NOI before adjustments	10,679	10,183	
Amortization of operating lease incentives	768	769	
Straight-line rent adjustment	(372)	(215)	
Divisional NOI	11,075	10,737	

<sup>\*</sup> See non-standard measures for definition and calculation.

### **Funds from operations**

Funds from operations (FFO) was up in the first quarter at \$10.74 million compared with \$10.27 million in the prior year.

### **Recreational Properties**

Our Recreational Properties division owns and manages championship golf courses built to add value to Melcor residential communities.

Our golf courses aspire to achieve consistent course conditions and quality, and to be recognized as championship public golf courses with state of the art clubhouses that contribute to our ability to attract tournaments and events. Achieving these goals enables us to find the appropriate balance between the revenue levers of course fees, number of rounds played and customer satisfaction and enjoyment.

The golf courses were closed during the first quarter.

	Ownership interest	Season opened 2018	Season opened 2017
Managed by Melcor:			
Lewis Estates (Edmonton)	60%	April 27	April 6
The Links (Spruce Grove)	100%	April 27	April 7
Black Mountain (Kelowna)	100%	April 6	April 1
Managed by a Third Party:			
Jagare Ridge (Edmonton)	50%	May 1	April 29

### **General and Administrative Expense**

General and administrative expenses (G&A) were consistent with the comparable period. Corporate G&A decreased by \$0.87 million, to \$1.74 million as a one-time retirement allowance was accrued in the comparative period. This decrease was offset increased G&A in some of operating divisions to support revenue growth. Community Development G&A increased \$0.53 million, primarily due to increased activity in the US and management fees on the 154 lots sold during the quarter (\$0.39 million). Our other operating divisions remained fairly steady over Q1-2017.

### **Income Tax Expense**

The statutory tax rate is 27% for the three months ended March 31, 2018, consistent with 2017. Significant adjustments that impacted the 2018 effective tax rate include permanent differences related to revaluation adjustments on investment properties and REIT units. These adjustments are partially offset by the non-taxable portion of REIT income.

### **Liquidity & Capital Resources**

The following table represents selected information as at March 31, 2018, compared with December 31, 2017.

As at (\$000s except as noted)	31-Mar-18	31-Dec-17
Cash & cash equivalents	32,242	42,505
Restricted cash	_	16,956
Accounts receivable	13,027	17,384
Agreements receivable	121,118	129,949
Revolving credit facilities	58,426	76,529
Accounts payable and accrued liabilities	41,615	51,979
Total assets	1,955,845	1,990,983
Total liabilities	932,978	982,393
Debt to equity ratio*	0.91	0.97

<sup>\*</sup>See non-standard measures for definition and calculation.

We employ a range of strategies to maintain operations and facilitate growth. Our principal liquidity needs are to:

- Fund recurring expenses;
- Meet debt service requirements;
- Make dividend payments;
- Make distributions to unitholders of the REIT;
- Fund land development; and
- · Fund investing activities such as the discretionary purchase of land inventory and/or investment property purchases.

We are able to meet our capital needs through a number of sources, including cash generated from operations, long and short-term borrowings from our syndicated credit facility, mortgage financings, convertible debentures, and the issuance of common shares or trust units. Our primary use of capital includes paying operating expenses, sustaining capital requirements on land and property development projects, completing real estate acquisitions, debt principal and interest payments, paying distributions on the REIT units and paying dividends when declared by our board of directors.

We believe that internally generated cash flows, supplemented by borrowings through our credit facility and mortgage financings, where required, will be sufficient to cover our normal operating and capital expenditures. We regularly review our credit facility limits and manage our capital requirements accordingly.

### **Financing**

As at March 31, 2018, our total general debt outstanding was \$637.96 million. A summary of our debt is as follows:

As at (\$000s)	31-Mar-18	31-Dec-17
Melcor - revolving credit facilities	52,945	76,529
REIT - revolving credit facility	5,481	_
Project specific financing	40,122	20,926
Secured vendor take back debt on land inventory	45,943	64,891
Debt on investment properties and golf course assets	438,455	444,807
REIT - convertible debentures	55,016	54,775
Total general debt	637,962	661,928
Less: Liabilities held for sale	_	3,670
General debt	637,962	658,258

We are subject to financial covenants on our revolving credit facility. The covenants include a maximum debt to total capital ratio of 125%, a minimum debt service coverage ratio of 3.00, and a minimum net book value of shareholder's equity of \$300.00 million. As at March 31, 2018 and throughout the period, we were in compliance with our financial covenants.

We are also subject to financial covenants on the REIT's \$35.00 million revolving credit facility. The covenants include a maximum debt to total capital ratio of 60% (excluding convertible debenture), a minimum debt service coverage ratio of 1.50, and a minimum adjusted unitholders' equity of \$140.00 million. As at March 31, 2018 and throughout the period, we were in compliance with our financial covenants.

These metrics are non-standard measures used to assess compliance with our lending agreements and are not specifically defined in the CPA Handbook or in IFRS. These non-standard measures may not be comparable to similar measures presented by other companies.

### Sources and uses of cash

The following table summarizes our cash flows from (used in) operating, investing and financing activities, as reflected in our consolidated statement of cash flows:

(\$000s)	Three months ended		
	31-Mar-18	31-Mar-17	
Cash flows from operating activities	850	13,609	
Cash flows used in investing activities	(1,731)	(2,412)	
Cash flows used in financing activities	(9,175)	(6,414)	

During Q1-2018, cash flows from operating activities were \$0.85 million. Cash generated from operating activities was offset by \$6.39 million cash used in community development activities and \$0.98 million in land purchases made during the quarter. Payment of tenant lease incentives and direct leasing costs was \$1.81 million, an increase of \$1.01 million over the comparative period. Continued competitive pressure on commercial leasing has resulted in increased costs to secure prospective tenants.

Cash flows used in investing activities were \$1.73 million in Q1-2018 compared with cash used in investing activities of \$2.41 million during Q1-2017. On January 31, 2018 we disposed of an asset previously classified as held for sale for \$6.73 million (net of transaction costs). The sale was settled through mortgage assumption of \$3.66 million and cash of \$3.07 million. We also sold two residential units in the US for cash proceeds \$0.52 million. We continue to develop commercial properties and invest in our existing portfolio, and during the quarter spent \$5.22 million, compared with \$2.41 million in Q1-2017.

Cash flows used in financing activities were \$9.18 million during the quarter, a change of \$2.76 million over Q1-2017. Repayments on our general debt of \$23.20 million were offset by net proceeds of \$19.08 million. On January 12, 2018 we received \$17.30 million from the issuance of 2,035,500 REIT trust units. Proceeds were used to pay down the revolving credit facilities, which went down to \$18.10 million in Q1-2018. In the quarter, we paid a \$0.13 per share dividend for a total of \$4.34 million (Q1-2017 - \$0.13 per share).

### **Share Data**

Melcor has been a public company since 1968 and trades under the symbol "MRD" on the Toronto Stock Exchange. As at March 31, 2018 there were 33,395,651 common shares issued and outstanding and 972,247 options, each convertible to one common share upon exercise or exchange. There is only one class of common shares issued.

# Off Balance Sheet Arrangements, Contractual Obligations, Business Environment & Risks, Critical Accounting Estimates, Changes in Accounting Policies

There are no material changes to the above titled sections at March 31, 2018 in comparison to the December 31, 2017 annual MD&A. Refer to note 3 of the condensed interim consolidated financial statements for changes in accounting policies.

### Normal Course Issuer Bid

On March 29, 2018 we announced a Normal Course Issuer Bid (NCIB) commencing March 31, 2018 and ending March 30, 2019. Under the bid, we may acquire up to 1,669,782 common shares in total (approximately 5% of our issued and outstanding common shares) with a daily repurchase restriction of 1,262 common shares. During the quarter ended March 31, 2018, we did not repurchase any common shares.

In connection with the commencement of the NCIB, we entered into an automatic share purchase plan agreement with a broker to allow for the purchase of common shares under the NCIB at times when we ordinarily would not be active in the market due to regulatory restrictions or self-imposed trading blackout periods.

### **Quarterly Results**

The following table presents a summary of our unaudited operating results for the past eight quarters. This information should be read in conjunction with the related financial statements, notes to the financial statements and management's discussion and analysis.

	Three Months Ended							
(\$000s)	31-Mar-18	31-Dec-17	30-Sept-17	30-Jun-17	31-Mar-17	31-Dec-16	30-Sept-16	30-Jun-16
Revenue	44,414	109,633	62,795	46,955	38,567	106,391	63,432	42,084
Net income (loss)	14,647	32,084	11,517	3,927	(9,003)	24,109	16,260	1,778
FFO	4,920	30,850	12,787	9,306	6,078	19,761	10,225	8,388
Per Share								
Basic earnings (loss)	0.44	0.96	0.34	0.12	(0.27)	0.73	0.49	0.05
Diluted earnings (loss)	0.44	0.96	0.34	0.12	(0.27)	0.73	0.49	0.05
FFO	0.15	0.93	0.38	0.28	0.18	0.54	0.31	0.25
Book value	30.63	30.21	29.39	29.30	29.41	29.83	29.19	28.80

We have historically experienced variability in our results of operations from quarter to quarter due to the seasonal nature of the development business and the timing of plan registrations with the municipalities. We typically experience the highest sales in our Community Development division in the fourth quarter, as this is when the majority of plans register. The fair value gains in our Property Development division are also seasonally affected, as the majority of construction in Alberta takes place during the spring and summer months. Growth in our income-producing assets serves to offset this cyclicality.

### **Subsequent Events**

Refer to note 14 of the interim consolidated financial statements for information pertaining to subsequent events.

### Internal Control over Financial Reporting & Disclosure Controls

The Chief Executive Officer and the Chief Financial Officer have evaluated whether there were material changes to internal control over financial reporting during the quarter ended March 31, 2018 that have materially affected, or are reasonably likely to materially affect, our internal controls over financial reporting. No such changes were identified.

### **Non-standard Measures**

Throughout this MD&A, we refer to terms that are not specifically defined in the CICA Handbook and do not have any standardized meaning prescribed by IFRS. These non-standard measures may not be comparable to similar measures presented by other companies.

We believe that these non-standard measures are useful in assisting investors in understanding components of our financial results.

The non-standard terms that we refer to in this MD&A are defined below.

**Net operating income (NOI):** this is a measure of revenue less direct operating expenses.

Same asset NOI: this measure compares the NOI on assets that have been owned for the entire current and comparative period.

Funds from operations (FFO): this measure is commonly used to measure the performance of real estate operations.

#### **Calculations**

We use the following calculations in measuring our performance.

Book value per share = (shareholders' equity) / (number of common shares outstanding)

Gross margin (%) = (gross profit) / (revenue) This measure indicates the relative efficiency with which we earn revenue

Net margin (%) = (net income (loss)) / (revenue) This measure indicates the relative efficiency with which we earn income

Debt to equity ratio = (total debt) / (total equity)

**Net operating income (NOI)** = (net income (loss)) +/- (fair value adjustments on investment properties) + (general and administrative expenses) – (interest income) + (amortization of operating lease incentives) +/- (straight-line rent adjustment). A reconciliation of NOI to the most comparable IFRS measure, net income (loss), is as follows:

### **Investment Properties**

\$000s) Three months ended			
	March 31, 2018	March 31, 2017	
Segment Earnings	1,969	4,944	
Fair value adjustment on investment properties	2,082	(108)	
General and administrative expenses	583	608	
Interest income	(3)	(1)	
Amortization of operating lease incentives	263	185	
Straight-line rent adjustment	(356)	(163)	
Divisional NOI	4,538	5,465	

### <u>REIT</u>

(\$000s) Three months ended		
	March 31, 2018	March 31, 2017
Segment Earnings	9,967	(6,959)
Fair value adjustment on investment properties	1	16,459
General and administrative expenses	746	689
Interest income	(35	(6)
Amortization of operating lease incentives	768	769
Straight-line rent adjustment	(372	(215)
Divisional NOI	11,075	10,737

Funds from operations (FFO) = (net income (loss)) + (amortization of operating lease incentives) +/- (fair value adjustment on investment properties) + (depreciation on property and equipment) + (stock based compensation expense) + (non-cash finance costs) +/- (gain (loss) on sale of asset) + (deferred income taxes) +/- (fair value adjustment on REIT Units). A reconciliation of NOI to the most comparable IFRS measure, net income (loss), is as follows:

### **Consolidated**

(\$000s) Three months ended		
	March 31, 2018	March 31, 2017
Net income for the period	14,647	(9,003)
Amortization of operating lease incentives	1,660	1,224
Fair value adjustment on investment properties	(2,073	13,804
Depreciation on property and equipment	197	199
Stock based compensation expense	105	98
Non-cash finance costs	570	366
Deferred income taxes	(4,799	(1,056)
Fair value adjustment on REIT units	(5,387	446
FFO	4,920	6,078

### **Investment Properties**

(\$000s)	Three months ended		
	March 31, 2018	March 31, 2017	
Segment Earnings	1,969	4,944	
Fair value adjustment on investment properties	2,082	(108)	
Amortization of operating lease incentives	263	185	
Divisional FFO	4,314	5,021	

### <u>REIT</u>

(\$000s) Three months ended			
	March 31, 2018 March 31, 201		
Segment Earnings	9,967	(6,959)	
Fair value adjustment on investment properties	1	16,459	
Amortization of operating lease incentives	768	769	
Divisional FFO	10,736	10,269	

FFO per share = (FFO) / (basic weighted average common shares outstanding)



Condensed Interim Consolidated Financial Statements
For the three months ended March 31, 2018
(Unaudited, in thousands of Canadian dollars)

### Condensed Interim Consolidated Statement of Income (Loss)

### For the three months ended

Unaudited (\$000s)	March 31, 2018	March 31, 2017
Revenue (note 8)	44,414	38,567
Cost of sales	(21,461)	(19,808)
Gross profit	22,953	18,759
General and administrative expense	(5,812)	(5,915)
Fair value adjustment on investment properties (note 6 and 12)	2,073	(13,804)
Adjustments related to REIT units (note 11)	1,674	(2,328)
Operating earnings	20,888	(3,288)
Interest income	322	320
Finance costs	(5,520)	(5,518)
Net finance costs	(5,198)	(5,198)
Income before income taxes	15,690	(8,486)
Income tax expense	(1,043)	(517)
Net income (loss) for the period	14,647	(9,003)
Income (loss) per share:		
Basic earnings (loss) per share	0.44	(0.27)
Diluted earnings (loss) per share	0.44	(0.27)

See accompanying notes to these condensed interim consolidated financial statements.

### Condensed Interim Consolidated Statement of Comprehensive Income (Loss)

### For the three months ended

Unaudited (\$000s)	March 31, 2018	March 31, 2017
Net income (loss) for the period	14,647	(9,003)
Other comprehensive income (loss)		
Items that may be reclassified subsequently to net income (loss):		
Currency translation differences	3,780	(732)
Comprehensive income (loss)	18,427	(9,735)

See accompanying notes to these condensed interim consolidated financial statements.

### Condensed Interim Consolidated Statement of Financial Position

Unaudited (\$000s)	March 31, 2018	December 31, 2017
ASSETS		
Cash and cash equivalents	32,242	42,505
Restricted cash	_	16,956
Accounts receivable	13,027	17,384
Income taxes recoverable	3,482	8,933
Agreements receivable	121,118	129,949
Land inventory (note 5)	732,573	729,300
Investment properties (note 6 and 12)	974,127	975,856
Property and equipment	14,555	14,658
Other assets	50,921	48,710
Assets held for sale (note 4)	13,800	6,732
	1,955,845	1,990,983
LIABILITIES		
Accounts payable and accrued liabilities	41,615	51,979
Provision for land development costs	81,508	87,139
General debt (note 7)	637,962	658,258
Deferred income tax liabilities	65,080	69,826
REIT units (note 11 and 12)	106,813	94,898
Subscription receipts	_	16,623
Liability held for sale (note 4)	_	3,670
	932,978	982,393
SHAREHOLDERS' EQUITY		
Share capital (note 9)	72,824	72,729
Contributed surplus	3,035	2,939
Accumulated other comprehensive income (AOCI)	20,728	16,948
Retained earnings	926,280	915,974
netaniea carinigo	1,022,867	1,008,590
	1,955,845	1,990,983

See accompanying notes to these condensed interim consolidated financial statements.

### Condensed Interim Consolidated Statement of Changes in Equity

	Equit	Equity attributable to Melcor's shareholders			
Unaudited (\$000's)	Share capital	Contributed surplus	AOCI	Retained earnings	Total equity
Balance at January 1, 2018	72,729	2,939	16,948	915,974	1,008,590
Net income for the period	_	_	_	14,647	14,647
Cumulative translation adjustment	_	_	3,780	_	3,780
Transactions with equity holders					
Dividends	_	_	_	(4,341)	(4,341)
Employee share options					
Value of services recognized	_	105	_	_	105
Share issuance	95	(9)	_	_	86
Balance at March 31, 2018	72,824	3,035	20,728	926,280	1,022,867
	Equit	Equity attributable to Melcor's shareholders			
Unaudited (\$000's)	Share capital	Contributed surplus	AOCI	Retained earnings	Total equity
Balance at January 1, 2017	72,137	2,594	25,190	894,800	994,721
Net loss for the period	_	_	_	(9,003)	(9,003)
Cumulative translation adjustment	_	_	(732)	_	(732)
Transactions with equity holders					
Dividends	_	_	_	(4,336)	(4,336)
Employee share options					
Value of services recognized	_	98	_	_	98
Share issuance	60	(7)	_	_	53
Balance at March 31, 2017	72,197	2,685	24,458	881,461	980,801

 $See\ accompanying\ notes\ to\ these\ condensed\ interim\ consolidated\ financial\ statements.$ 

### Condensed Interim Consolidated Statement of Cash Flows

For t	he t	hree	mont	hs end	lec

Unaudited (\$000's)	March 31, 2018	March 31, 2017
CASH FLOWS FROM (USED IN)		,
OPERATING ACTIVITIES		
Net income (loss) for the period	14,647	(9,003)
Non cash items:	· ·	, , ,
Amortization of tenant incentives	1,660	1,224
Depreciation of property and equipment	197	199
Stock based compensation expense	105	98
Non-cash finance costs	570	366
Straight-line rent adjustment	(713)	(298)
Fair value adjustment on investment properties (note 6 and 12)	(2,073)	13,804
Fair value adjustment on REIT units (note 11 and 12)	(5,387)	446
Deferred income taxes	(4,799)	(1,056)
	4,207	5,780
Agreements receivable	8,831	11,905
Development activities	(6,386)	52
Purchase of land inventory (note 5)	(975)	(1,679)
Payment of tenant lease incentives and direct leasing costs	(1,807)	(794)
Operating assets and liabilities	(3,020)	(1,655)
· •	850	13,609
INVESTING ACTIVITIES		
Additions to investment properties (note 6)	(5,223)	(2,412)
Net proceeds from disposal of investment properties (note 6)	516	_
Net proceeds from disposal of asset held for sale (note 4)	3,070	_
Purchase of property and equipment	(94)	(8)
Proceeds on disposal of property and equipment	_	8
	(1,731)	(2,412)
FINANCING ACTIVITIES		
Proceeds from issuance of trust units (note 11)	17,302	_
Revolving credit facilities	(18,102)	8,047
Proceeds from general debt	19,084	_
Repayment of general debt	(23,204)	(10,178)
Dividends paid	(4,341)	(4,336)
Share capital issued	86	53
	(9,175)	(6,414)
FOREIGN EXCHANGE LOSS ON CASH HELD IN A FOREIGN CURRENCY	(207)	(223)
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS DURING THE PERIOD	(10,263)	4,560
CASH AND CASH EQUIVALENTS, BEGINNING OF THE PERIOD	42,505	39,892
CASH AND CASH EQUIVALENTS, END OF THE PERIOD	32,242	44,452
Total income taxes paid	464	4,100
		•

See accompanying notes to these condensed interim consolidated financial statements.

### 1. DESCRIPTION OF THE BUSINESS

We are a real estate development company with community development, property development, investment properties, REIT and recreational property divisions. We develop, manage, and own mixed-use residential communities, business and industrial parks, office buildings, retail commercial centres, and golf courses.

Melcor Developments Ltd. ("Melcor" or "we") is incorporated in Canada. The registered office is located at Suite 900, 10310 Jasper Avenue Edmonton, AB T5J 1Y8. We operate in Canada and the United States ("US"). Our shares are traded on the Toronto Stock Exchange under the symbol "MRD". As at March 31, 2018 Melton Holdings Ltd. holds approximately 47.0% of the outstanding shares and pursuant to IAS 24, Related party disclosures, is the ultimate controlling shareholder of Melcor.

As at May 8, 2018, Melcor through an affiliate, holds an approximate 53.0% effective interest in Melcor REIT ("REIT" or "the REIT") through ownership of all Class B LP Units of the Partnership and is the ultimate controlling party. Melcor continues to manage, administer and operate the REIT and its properties under an asset management agreement and property management agreement. Trust units of the REIT are traded on the Toronto Stock Exchange under the symbol "MR.UN".

Our quarterly results are impacted by the cyclical nature of our business environment. Income can fluctuate significantly from period to period due to the timing of plan registrations, the cyclical nature of real estate and construction markets, and the mix of lot sales and product types.

### 2. BASIS OF PRESENTATION

We prepare our condensed interim consolidated financial statements in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB") applicable to the preparation of interim financial statements, including IAS 34, Interim Financial Reporting.

These condensed interim consolidated financial statements should be read in conjunction with our annual consolidated financial statements for the year ended December 31, 2017, which have been prepared in accordance with IFRS as issued by the IASB.

These condensed interim consolidated financial statements were approved for issue by the Board of Directors on May 8, 2018.

### 3. | SIGNIFICANT ACCOUNTING POLICIE AND NEW STANDARDS ADOPTED

The accounting policies followed in these condensed interim consolidated financial statements are consistent with those of the previous financial year, except as described below. Beginning January 1, 2019 IFRS 16, Leases, will be in effect. We are in the process of assessing the impact of this new standard on our financial statements.

We have adopted the following new IFRS standards effective January 1, 2018

a) IFRS 15, Revenue from Contracts with Customers supersedes IAS 18, 'Revenue', IAS 11,'Construction Contracts' and other interpretive guidance associated with revenue recognition. IFRS 15 is to be applied to each prior reporting period presented retrospectively or through the recognition of the cumulative effect to opening retained earnings.

### Impact of adoption

The adoption of IFRS 15 did not result in any adjustments upon transition, change in recognition, or timing of recognition of revenue from contracts in Melcor. Adoption does require additional disclosures to the interim financial statements to distinguish between those revenues related to lease components or service revenues (note 8).

Lease revenues will continue to be accounted for under IAS 17, Leases, with the exception of any service component revenue earned on a lease contract which will now be accounted for under IFRS 15. Management fee revenue earned on Melcor's joint arrangements will continue to be accounted for under IFRS 11 and revenues from land sales and golf courses will be accounted for under IFRS 15.

### Accounting Policies Adopted From January 1, 2018

Revenue is generated from the sale of developed land, rental of investment properties, management fees, and the operation of golf courses.

Revenue from contracts related to the sale of developed land is recognized at a point in time, which is when a minimum of 15% of the sale price has been received, the sale is unconditional and possession has been granted. All contracts related to the sale of developed land have one performance obligation, the delivery of a fully developed lot to the

customer. Common areas within a development community that are subsequently transferred to municipal or government organizations or home-owner associations are not considered an extension of a customer and therefore; this does not represent a separate performance obligation.

Management fee revenue is comprised of fees paid by our joint arrangement partners based on development and/or sales activities, which fluctuates period to period depending on the stage of various projects.

Tenant leases are accounted for as operating leases given that we have retained substantially all of the risks and benefits of the ownership of our investment properties.

Rental revenues include both lease and service revenue components. Lease revenues from investment properties include base rents, recoveries of operating expenses including property taxes, parking revenue, incidental income and sign and storage lease revenue. Revenue recognition under a lease commences when the tenant has a right to use the leased asset. The total amount of contractual rent to be received from the operating leases is recognized on a straight line basis over the term of the lease; a straight line rent receivable which is included in other assets, is recorded for the difference between the rental revenue recognized and the contractual amount received. When incentives are provided to our tenants, the cost of these incentives is recognized over the lease term, on a straight line basis as a reduction to rental revenue.

Service revenues are amounts outlined separately in the lease agreement for distinct services provided including utilities, maintenance and security recoveries from tenants which are recognized on a monthly basis in the period in which the corresponding costs are incurred and performance obligations are completed.

Revenue from contracts related to golf courses (green fees, food and beverage) is recognized at a point in time and the performance obligation is satisfied in the accounting period in which the services are provided. Membership revenue from golf courses is recognized over time on a monthly basis in the period in which the performance obligations are completed.

b) IFRS 9, Financial Instruments replaces IAS 39 and introduces a new classification and measurement model with three classification categories, 'amortized cost', 'fair value' and 'fair value through other comprehensive income', for financial assets, as well as an expected loss impairment model that requires more timely recognition of expected credit losses and a new hedge accounting model.

### Impact of adoption

The adoption of IFRS 9 did not result in any adjustments upon transition. Financial assets which include cash and cash equivalents, restricted cash, accounts receivable and agreements receivables were previously classified as Loans and Receivable are now classified as amortized cost. This change in classification did not result in any changes in measurement of financial assets in Melcor.

Melcor was required to revise its impairment methodology under IFRS 9 for its financial assets, to account for expected credit losses. To measure the expected credit loss, financial assets have been grouped based on shared credit risk characteristics, days past due or past due. While our financial assets are subject to the expected credit loss requirements, the identified loss was immaterial.

There was no impact to the measurement, recognition or disclosures of financial liabilities, and Melcor does not apply hedge accounting.

### Accounting Policies Adopted From January 1, 2018

### Financial assets

Finance assets that are held for collection of contractual cash flows represent solely payments of principle and interest are measured at amortized cost. This includes cash and cash equivalents, restricted cash, accounts receivable and agreements receivable. Financial assets are initially recognized at fair value plus transaction costs, adjusted for an expected credit loss. Subsequently, receivables are measured at amortized cost using the effective interest rate method adjusted for expected credit losses.

For financial assets, Melcor applies the simplified expected credit loss approach, which requires expected lifetime losses to be recognized from initial recognition of the accounts receivables and agreements receivables.

### 4. ASSETS HELD FOR SALE & DISPOSITION

### Assets held for sale

As at March 31, 2018, we classified an investment property as held for sale with a fair value of \$13,800 (including investment property of \$13,286, tenant incentives of \$434 and straight line rent of \$80). As at March 31, 2018 management has committed to a plan of sale of the property, with a contract in place. Subsequent to the quarter the property was sold to a third party for a purchase price of \$13,800 (note 14).

### **Dispositions**

On January 31, 2018, we disposed of an industrial property for a sales price of \$6,732 (net of transaction costs). The sale price was settled through mortgage assumption of \$3,662 and cash of \$3,070.

### 5. LAND INVENTORY

	March 31, 2018	December 31, 2017
Raw land held	384,139	383,843
Land under development	151,773	137,872
Developed land	196,661	207,585
	732,573	729,300

During the three month period ended March 31, 2018, we purchased 1.01 acres of land at a cost of \$975.

During the comparative three month period ended March 31, 2017, we purchased 125.4 acres of land at a cost of \$4,444 and received vendor financing of \$2,765.

### 6. INVESTMENT PROPERTIES

Investment properties consists of the following:

	March 31, 2018	December 31, 2017
Investment properties	911,821	907,310
Properties under development	62,306	68,546
Total	974,127	975,856

The following table summarizes the change in investment properties during the period:

### Three months ended March 31, 2018

	Investment Properties	Properties under Development	Total
Balance - beginning of period	907,310	68,546	975,856
Additions			
Transfer from land inventory	_	1,365	1,365
Direct leasing costs	174	352	526
Property improvements	407	_	407
Development costs	_	4,664	4,664
Capitalized borrowing costs	_	152	152
Disposals	(516)	_	(516)
Transfers	16,200	(16,200)	_
Fair value adjustment on investment properties	(1,354)	3,427	2,073
Foreign currency translation (included in OCI)	2,886	_	2,886
Investment property classified as held for sale (note 4)	(13,286)	_	(13,286)
Balance - end of period	911,821	62,306	974,127

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Year ended December 31, 2017

	Investment Properties	Properties under Development	Total
Balance - beginning of year	929,299	41,394	970,693
Additions			
Direct acquisition	_	_	_
Transfer from land inventory	_	1,526	1,526
Direct leasing costs	1,117	287	1,404
Property improvements	4,088	_	4,088
Development costs	73	31,781	31,854
Capitalized borrowing costs	_	208	208
Disposals	(10,919)	_	(10,919)
Transfers	10,302	(10,302)	_
Fair value adjustment on investment properties	(12,480)	3,652	(8,828)
Change in provision	_	_	_
Investment Property classified as held for sale	(6,642)	_	(6,642)
Foreign currency translation (included in OCI)	(7,528)	_	(7,528)
Balance - end of year	907,310	68,546	975,856

In accordance with our policy we record our investment properties at fair value. Fair value adjustments on investment properties are primarily driven by changes in capitalization rates and stabilized net operating income ("NOI"). Supplemental information on fair value measurement, including valuation techniques and key inputs, is included in note 12.

### **Disposals**

On January 31, 2018 and March 27, 2018, we disposed of two residential units in the Arizona for a sales price of \$261 and \$255 (US \$212 and US\$199) (net of transaction costs). The sale price was settled through cash.

### 7. GENERAL DEBT

	March 31, 2018	December 31, 2017
Melcor - revolving credit facilities	52,945	76,529
REIT - revolving credit facility	5,481	_
Project specific financing	40,122	20,926
Secured vendor take back debt on land inventory	45,943	64,891
Debt on investment properties and golf course assets	438,455	444,807
REIT - convertible debentures	55,016	54,775
Total general debt	637,962	661,928
Less: Liabilities held for sale (note 4)	_	3,670
General debt	637,962	658,258

### 8. REVENUE

### **Total Revenues**

For three months ended	March 31, 2018	March 31, 2017
Revenue from contracts	25,098	18,967
Revenue from other sources	19,316	19,600
	44,414	38,567

### Timing of contract revenue recognition

For three months ended	March 31, 2018	March 31, 2017
At a point in time	20,405	14,384
Over time	4,693	4,583
	25,098	18,967

### SHARE CAPITAL

Issued and outstanding common shares at March 31, 2018 are 33,395,651 (December 31, 2017 – 33,389,451). During the three months ended March 31, 2018, there were 6,200 options exercised (Q1-2017 – 3,853).

### 10. SEGMENTED INFORMATION

### **Geographic Analysis**

A reconciliation of our revenues and assets by geographic location is as follows:

### **External Revenues**

For the three months ended	March 31, 2018	March 31, 2017
United States	8,243	3,594
Canada	36,171	34,973
Total	44,414	38,567

#### **Total Assets**

As at	March 31, 2018	December 31, 2017
United States	216,960	203,687
Canada	1,738,885	1,787,296
Total	1,955,845	1,990,983

### 10. SEGMENTED INFORMATION (continued)

### **Divisional Analysis**

Our divisions reported the following results:

For the three months ended	Community	Property	Investment	REIT	Recreational	Corporate	Subtotal	Intersegment	Total
March 31, 2018	Development	Development	Properties		Properties			Elimination	
Segment revenue	22,651	16,293	7,635	18,017	147	_	64,743	(20,329)	44,414
Cost of sales	(12,604)	(16,200)	(3,004)	(7,338)	(510)	_	(39,656)	18,195	(21,461)
Gross profit	10,047	93	4,631	10,679	(363)	_	25,087	(2,134)	22,953
General and administrative expense	(2,473)	(619)	(583)	(746)	(374)	(1,736)	(6,531)	719	(5,812)
Fair value adjustment on investment properties	_	2,741	(2,082)	(1)	_	_	658	1,415	2,073
Interest income	226	6	3	35	_	52	322	_	322
Segment Earnings (Loss)	7,800	2,221	1,969	9,967	(737)	(1,684)	19,536	_	19,536
Finance costs									(5,520)
Adjustments related to REIT units									1,674
Income before tax								_	15,690
Income tax expense								_	(1,043)
Net income for the period									14,647

For the three months ended March 31, 2017	Community Development	Property Development	Investment Properties	REIT	Recreational Properties	Corporate	Subtotal	Intersegment Elimination	Total
Segment revenue	14,747	81	8,748	17,000	161	_	40,737	(2,170)	38,567
Cost of sales	(9,794)	_	(3,305)	(6,817)	(503)	_	(20,419)	611	(19,808)
Gross profit	4,953	81	5,443	10,183	(342)	_	20,318	(1,559)	18,759
General and administrative expense	(1,945)	(445)	(608)	(689)	(354)	(2,606)	(6,647)	732	(5,915)
Fair value adjustment on investment properties	_	1,720	108	(16,459)	_	_	(14,631)	827	(13,804)
Interest income	292	1	1	6	_	20	320	_	320
Segment Earnings (Loss)	3,300	1,357	4,944	(6,959)	(696)	(2,586)	(640)	_	(640)
Finance costs									(5,518)
Adjustments related to REIT units									(2,328)
Income before tax								_	(8,486)
Income tax expense									(517)
Net loss for the period									(9,003)

### 11. NON-CONTROLLING INTEREST IN MELCOR REIT

On January 12, 2018 the REIT completed the issuance of 2,035,500 trust units in exchange for subscription receipts previously issued and outstanding as of December 31, 2018. Subscription receipts had been issued at \$8.50 for gross proceeds of \$17,302, including \$2,257 issued pursuant to the exercise of an over-allotment option. The funds were used to help the REIT finalize a purchase of five commercial properties to the REIT for a total sales price of \$80,875. The sales price was settled through the REIT's assumption of \$31,038 in mortgages payable; issuance of 1,331,167 Class C LP units, representing \$13,312 in Retained Debt by Melcor; issuance of 283,447 Class B LP units at price of \$8.82, representing \$2,500; and cash of \$34,025. As at March 31, 2018 Melcor owns a 53.0% interest in the REIT through ownership of Class B LP units. We have assessed and concluded that Melcor continues to retain control of the REIT in accordance with IFRS 10 Consolidated Financial Statements.

In accordance with our policy, we account for the remaining 47.0% publicly held interest in the REIT as a financial liability measured at fair value through profit or loss ("FVTPL"). As at March 31, 2018 the REIT units had a fair value of \$106,813. We recorded adjustments related to REIT units for the three months ended March 31, 2018 of \$1,674 (Q1-2017 - \$2,328).

As illustrated in the table below, the adjustment is comprised of:

For the three months ended	March 31, 2018	March 31, 2017
Fair value adjustment on REIT units (note 12)	5,387	(446)
Transaction costs on REIT unit issuance		
Capitalized against REIT trust units	(1,190)	_
Capitalized to investment properties	(298)	_
Distributions to REIT unitholders	(2,225)	(1,882)
Adjustments related to REIT units	1,674	(2,328)

The following tables summarize the financial information relating to Melcor's subsidiary, the REIT, that has material non-controlling interest (NCI), before intra-group eliminations.

As at	March 31, 2018	December 31, 2017
Assets	723,854	676,237
Liabilities	406,199	378,405
Net assets	317,655	297,832
Cost of NCI	118,819	102,707
Fair value of NCI	106,813	94,898

For the three months ended	March 31, 2018	March 31, 2017
Revenue	18,017	17,000
Net income (loss) and comprehensive income (loss)	9,544	(13,490)
Cash flows from operating activities	3,697	2,827
Cash flows used in investing activities	(31,288)	(213)
Cash flows from (used in) financing activities, before distributions to REIT unitholders	18,773	(1,374)
Cash flows used in financing activities - cash distributions to REIT unitholders	(2,113)	(1,882)
Net decrease in cash and cash equivalents	(10,931)	(642)

### 12. FAIR VALUE MEASUREMENT

Fair value is the price that market participants would be willing to pay for an asset or liability in an orderly transaction under current market conditions at the measurement date.

The fair value of Melcor's financial instruments were determined as follows:

- the carrying amounts of cash and cash equivalents, accounts receivables, agreements receivable and accounts
  payable and accrued liabilities approximate their fair values based on the short term maturities of these
  financial instruments.
- fair values of general debt are estimated by discounting the future cash flows associated with the debt at market interest rates (Level 3).
- fair value of derivative financial liabilities, which is the conversion feature on the REIT convertible debenture, and our floating for fixed interest rate swap, are estimated based upon unobservable inputs, including volatility and credit spread (Level 3).
- fair value of REIT units are estimated based on the closing trading price of the REIT's trust units and the fair value of the convertible debenture is estimated based on the closing trading price of the REIT's debenture (Level 1).

In addition, Melcor carries its investment properties at fair value, which is determined based on the accepted valuation methods of direct income capitalization or discounted future cash flows (Level 3).

The fair value hierarchy categorizes fair value measurement into three levels based upon the inputs to valuation technique, which are defined as follows:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities that are accessible at the measurement date.
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3: unobservable inputs for the asset or liability.

There were no transfers between the levels of the fair value hierarchy during the period.

The following table summarizes Melcor's assets and liabilities carried at fair value and its financial assets and liabilities where carrying value does not approximate fair value.

				Ma	arch 31, 2018	December 31, 2017	
	Fair Value Hierarchy	Fair Value	Amortized Cost	Total Carrying Value	Total Fair Value	Total Carrying Value	Total Fair Value
Non-financial assets							
Investment properties	Level 3	974,127	_	974,127	974,127	975,856	975,856
Assets held for sale	Level 3	13,800	_	13,800	13,800	6,732	6,732
Financial liabilities							
General debt, excluding convertible debenture and derivative financial liability	Level 3	_	584,065	584,065	571,108	603,483	576,920
Convertible debenture	Level 1	_	54,287	54,287	58,018	54,046	58,018
Liabilities held for sale	Level 3	_	_	-	_	3,670	3,670
Derivative financial liability							
Interest rate swaps	Level 3	(1,119)	_	(1,119)	(1,119)	(1,057)	(1,057)
Conversion feature on convertible debenture	Level 3	729	_	729	729	729	729
REIT units	Level 1	106,813	_	106,813	106,813	94,898	94,898

### **Investment properties**

Investment properties are remeasured to fair value on a recurring basis, determined based on the accepted valuation methods of direct income capitalization or discounted future cash flows. The application of these valuation methods result in these measurements being classified as level 3 in the fair value hierarchy.

Under the discounted future cash flows method, fair values are determined by discounting the forecasted future cash flows over ten years plus a terminal value determined by applying a terminal capitalization rate to forecasted year eleven cash flows.

Under the direct income capitalization method, fair values are determined by dividing the stabilized net operating income of the property by a property specific capitalization rate.

The significant unobservable inputs in the Level 3 valuations are as follows:

- Capitalization rate based on actual location, size and quality of the property and taking into consideration available market data as at the valuation date;
- Stabilized net operating income revenue less direct operating expenses adjusted for items such as average lease up
  costs, vacancies, non-recoverable capital expenditures, management fees, straight-line rents and other non-recurring
  items;
- Discount rate reflecting current market assessments of the uncertainty in the amount and timing of cash flows;
- Terminal capitalization rate taking into account assumptions regarding vacancy rates and market rents; and
- Cash flows based on the physical location, type and quality of the property and supported by the terms of existing leases, other contracts or external evidence such as current market rents for similar properties.

An increase in the cash flows or stabilized net operating income results in an increase in fair value of investment property whereas an increase in the capitalization rate, discount rate or terminal capitalization rate decreases the fair value of the investment property.

In determining the fair value of our investment properties judgment is required in assessing the 'highest and best use' as required under IFRS 13, *Fair value measurement*. We have determined that the current uses of our investment properties are their 'highest and best use'.

Melcor's executive management team is responsible for determining fair value measurements on a quarterly basis, including verifying all major inputs included in the valuation and reviewing the results. Melcor's management, along with the Audit Committee, discuss the valuation process and key inputs on a quarterly basis. At least once every two years, the valuations are performed by qualified external valuators who hold recognized and relevant professional qualifications and have recent experience in the location and category of the investment property being valued.

Investment properties were valued by Melcor's internal valuation team as at March 31, 2018 of which 17 investment properties (of 82 legal phases) with a fair value of \$148,733 were valued by qualified independent external valuation professionals during the period. Valuations performed during the period resulted in fair value gains of \$2,073. As at December 31, 2017 Melcor's internal valuation team valued investment properties of which 48 investment properties (of 81 legal phases valued) with a fair value of \$688,267 were valued by qualified independent external valuation professionals during the year. Valuations performed during 2017 resulted in fair value losses of \$8,828.

The following table summarizes the valuation approach, significant unobservable inputs, and the relationship between the inputs and the fair value:

Asset	Valuation approach	Significant unobservable inputs	Relationship between inputs and fair value
Investment properties	Direct capitalization or discounted cash flows	- Capitalization rate - Discount rate - Terminal rate - Stabilized NOI - Cash flows	Inverse relationship between capitalization, discount and terminal rates and fair value (higher rates result in decreased fair value); whereas higher stabilized NOI or cash flows results in increased fair value.
Properties under development	Direct capitalization less cost to complete	- Capitalization rate - Stabilized NOI - Costs to complete	Inverse relationship between capitalization rate and fair value (higher capitalization rate results in lower fair value); whereas higher stabilized NOI results in increased fair value.
Properties under development - undeveloped land	Direct comparison	- Comparison to market transactions for similar assets	Land value reflects market value.

Weighted average annual stabilized net operating income for investment properties as at March 31, 2018 is \$1,488 (December 31, 2017 - \$1,484). Other significant valuation metrics and unobservable inputs are set out in the following table. Fair values are most sensitive to changes in capitalization rates.

	Inve	Investment Properties			Properties under Development		
March 31, 2018	Min	Max	Weighted Average	Min	Max	Weighted Average	
Capitalization rate	5.50%	8.75%	6.61%	6.00%	6.50%	6.21%	
Terminal capitalization rate	5.75%	9.00%	6.73%	6.25%	6.25%	6.25%	
Discount rate	6.50%	9.75%	7.67%	7.00%	7.00%	7.00%	

	Investment Properties			Properties under Development		
December 31, 2017	Min	Max	Weighted Average	Min	Max	Weighted Average
Capitalization rate	5.50%	8.75%	6.60%	5.75%	6.50%	6.07%
Terminal capitalization rate	5.75%	9.00%	6.75%	6.00%	6.25%	6.07%
Discount rate	6.00%	9.75%	7.67%	6.75%	7.00%	6.93%

An increase in capitalization rates by 50 basis points would decrease the fair value and carrying amount of investment properties by \$56,013 (December 31, 2017 - \$56,320). A decrease in capitalization rates by 50 basis points would increase the fair value and carrying amount of investment properties by \$65,188 (December 31, 2017 - \$65,115).

### General debt, excluding derivative financial liabilities

The fair value of revolving credit facilities approximates the carrying value excluding unamortized financing costs. The facilities bear interest, at our option, at a rate per annum equal to either the bank's prime lending rate plus 0.75% to 2.25% or at the bank's then prevailing banker's acceptance rate plus a stamping fee of 2.25% to 3.00%.

The fair value of project specific financing, secured vendor take back debt on land inventory and debt on investment properties and golf course assets and convertible debenture have been calculated by discounting the expected cash flows of each loan using a discount rate specific to each individual loan. The discount rate is determined using the bond yield for similar instruments of similar maturity adjusted for each individual project's specific credit risk. In determining the adjustment for credit risk, we consider current market conditions and other indicators of credit worthiness.

#### **Derivative financial liabilities**

Our derivative financial liabilities are comprised of floating for fixed interest rate swaps on mortgages (level 2) and the conversion feature on our REIT convertible debentures (level 3).

The fair value of the interest rate swaps are calculated as the net present value of the future cash flows expected to arise on the variable and fixed portion, determined using applicable yield curves at the measurement date. As at March 31, 2018, the fair value of interest rate swap contracts was \$1,119 (December 31, 2017 - \$1,057).

The significant unobservable inputs used in the fair value measurement of the conversion feature on the REIT convertible debenture as at March 31, 2018 are as follows:

- Volatility expected volatility as at March 31, 2018 was derived from the historical prices of the REIT's trust units. As the REIT was formed on May 1, 2013, price history is limited and we have used the entire historical data up until March 31, 2018. Volatility was 21.70% (December 31, 2017 21.70%).
- Credit spread the credit spread of the convertible debenture was imputed from the traded price of the convertible debenture as at March 31, 2018. The credit spread used was 2.81% (December 31, 2017 2.81%).

### **REIT units**

REIT units are remeasured to fair value on a recurring basis and categorized as level 1 i the fair value heirarchy. The units are fair valued based on the trading price of the REIT units at the period end date. At March 31, 2018 the fair value of the REIT units was \$106,813, resulting in a fair value gain during the quarter of \$5,387 (2017 - loss of \$446) in the statement of income and comprehensive income for the period ended ended March 31, 2018 (note 11).

### 13. CREDIT RISK

Agreements receivable are collateralized by specific real estate sold. Agreements receivable relate primarily to land sales in Alberta and, accordingly, collection risk is related to the economic conditions of that region. We manage credit risk by selling to certain qualified registered builders.

As at March 31, 2018, we have agreements receivable balances of \$4,887 due from one of our registered builders that is currently in receivership, of which \$1,824 is overdue as of March 31, 2018. We hold title to the lots sold to this builder as specific security against this balance. Management has performed an assessment of the collectibility and of the underlying security for these agreements, and has concluded that no impairment is required as at March 31, 2018. We will continue to monitor our exposure to impairment as we work to settle the outstanding amounts.

### 14. EVENTS AFTER THE REPORTING PERIOD

### Distributions on REIT trust units

On April 16, 2018 the REIT declared a distribution of \$0.05625 per unit for the months of April, May and June 2018. The distributions will be payable as follows:

Month	Record Date	Distribution Date	Distribution Amount
April 2018	April 30, 2018	May 15, 2018	\$0.05625 per unit
May 2018	May 31, 2018	June 15, 2018	\$0.05625 per unit
June 2018	June 29, 2018	July 16, 2018	\$0.05625 per unit

### Dividends declared

On May 8, 2018 our board of directors declared a dividend of \$0.13 per share payable on June 29, 2018 to shareholders of record on June 15, 2018.

### Asset disposition

On April 16, 2018 the REIT sold an investment property for gross proceeds of \$13,800. Concurrent with the sale, the REIT retired the associated Class C LP unit liability which had a balance of \$6,947 representing 821,477 units.