MELCOR DEVELOPMENTS LTD.

Instrument of Proxy for the 2021 Annual & Special Meeting of Shareholders

This Instrument of Proxy is solicited on behalf of management of Melcor Developments Ltd. (the "Corporation") in connection with the 2021 Annual & Special Virtual Meeting of Shareholders to be held via live audio webcast at https://web.lumiagm.com/407772307 on Thursday, May 20, 2021 at 11:00 a.m. (Mountain Time) and any adjournments or postponements thereof (the "Meeting").

The undersigned registered holder of Common Shares of the Corporation hereby appoints Naomi Stefura, or, failing her, Darin Rayburn, each executive officers of Melcor, or instead of either of the foregoing, the person named below as proxy of the undersigned, with full powers of substitution, to attend and act and vote for and on behalf of the undersigned at the Meeting, and on every ballot that may take place in consequence thereof to the same extent and with the same powers as if the undersigned were present at the Meeting with authority to vote at the said proxy's discretion, except as otherwise specified below. The Common Shares represented by this Instrument of Proxy will be voted as directed below or, if no direction is given, it will be voted in accordance with the recommendations of management. Voting recommendations are indicated by the bold text over the boxes below.

To appoint someone to attend on your behalf print that name here, if this person is someone other than the individuals listed above.

Without limiting the general powers hereby conferred, the undersigned hereby directs the said proxyholder to vote the Common Shares represented by this Instrument of Proxy in the following manner:

FOR

WITHHOLD

Appointment of Auditors: 1. To appoint PricewaterhouseCoopers LLP as auditors for the Company for the ensuing year and to authorize the directors to fix the auditor's remuneration. FOR AGAINST 2. Fixing the Number of Directors: To fix the number of members of the Board of Directors to be elected at the Meeting at eight (8) FOR WITHHOLD з. Election of Directors: 01. DOUG O. GOSS 02. ROSS A. GRIEVE ANDREW J. MELTON 03. 04. KATHLEEN M. MELTON TIMOTHY C. MELTON 05. 06. D. BRUCE PENNOCK CATHERINE M. ROOZEN 07. 08. RALPH B. YOUNG

Meeting URL: melcor2021 (case sensitive) Meeting password:

https://web.lumiagm.com/407772307

4. Confirm By-Law Amendments:

To confirm the amendments to by-law No. 1 to enable virtual AGM's to be held by the Company.

At the discretion of the said proxyholders, upon any amendment or variation of the above matters or any other matter that may be properly brought before the Meeting or any adjournment or postponement thereof in such manner as such proxy, in such proxyholder's sole judgment, may determine.

The undersigned hereby revokes any proxies previously given.

______, 2021 Dated

(signature of shareholder)

(name of shareholder – please print)

All Proxies must be received by 11:00 a.m. (Mountain Time) on Tuesday, May 18, 2021.

FOR AGAINST

NOTES

- Each shareholder has the right to appoint a proxy, other than the persons designated above, who need not be a shareholder, to attend and act and vote for him or her and on his or her behalf at the Meeting. To exercise such right, the names of the nominees of management should be crossed out and the name of the shareholder's appointee should be legibly printed in the blank space provided. The person appointed proxy must be present at the Meeting to vote.
- **2.** If the shareholder is a corporation, its corporate seal must be affixed or this Instrument of Proxy must be signed by an officer or attorney thereof duly authorized.
- **3.** This Instrument of Proxy must be dated and the signature hereon should be exactly the same as the name in which the shares are registered. If this Instrument of Proxy is undated, it will be deemed to be dated the date on which it was received by or on behalf of the Corporation.
- **4.** Persons signing this Instrument of Proxy as executors, administrators, trustees, etc. should so indicate and give their full title as such.
- 5. The securities represented by this proxy will be voted as directed by the shareholder, however, if no voting instructions are indicated above, this proxy will be voted as recommended by Management.
- 6. This Instrument of Proxy will not be valid and not be acted upon or voted unless it is completed as outlined herein and submitted to AST Trust Company (Canada) at any time up to 11:00 a.m. (Mountain Time) on Tuesday, May 18, 2021 or not less than 48 hours (excluding Saturdays, Sundays and holidays) prior to the time of any adjournment(s) or postponement(s) of the Meeting (the "Proxy Deadline")
- 7. If you appoint a proxy holder and submit your voting instructions and subsequently wish to change your appointment or voting instructions you may resubmit your proxy, any time up to the Proxy Deadline. When resubmitting a proxy, the latest proxy will be recognized as the only valid one, and all previous proxies submitted will be disregarded and considered as revoked, provided that your latest proxy is submitted any time up to the Proxy Deadline.
- **8.** This Instrument of Proxy should be read in conjunction with the accompanying documentation provided by Management.
- 9. A proxy is valid only at the meeting in respect of which it is given or any adjournment(s) or postponement(s) of that Meeting, You have the right to appoint another person to represent you at the Meeting. If you wish to appoint someone else to represent you at the Meeting, insert that other person's name in the blank space set out above in this Instrument of Proxy or by completing another proper form of proxy. The person you appoint to represent you at the Meeting need not be a shareholder of the Company. **Note:** If you are appointing a proxyholder other than the persons whose names are printed above and who are appointed by the management of the Corporation, YOU MUST return your proxy to AST Trust Company (Canada) AND register your proxyholder by contacting AST Trust Company (Canada) by going to AST's website at https://lp.astfinancial.com/control-number-request-en.html to complete and submit the electronic form or by calling 1-866-751-6315 (in North America) or 1-212-235-5754, no later than 11:00 a.m. MT on May 19, 2021, or, if the Meeting is adjourned or postponed, not less than 24 hours (excluding Saturdays, Sundays and holidays) before the time and date of the convened or reconvened meeting, as applicable and provide AST Trust Company (Canada) with the required information for your proxyholder so that AST Trust Company (Canada) may provide the proxyholder with a Control Number. This Control Number will allow your proxyholder to log in to and vote at the Meeting online. Without a Control Number, your proxyholder will not be able to vote or ask questions at the Meeting. They will only be able to attend the Meeting online as a quest.

HOW TO VOTE

TELEPHONE

Go to <u>www.astvotemyproxy.com</u> Cast your vote online & view meeting documents

INTERNET

Use any touchtone phone, call toll free in Canada and the United states **1-888-489-5760** and follow the voice Instructions



To vote by internet or telephone you will need your 13-digit control number. If you vote by Internet or telephone, DO NOT return this Proxy.

MAIL, FAX or EMAIL

Complete and return your signed proxy in the envelope provided or send to: AST Trust Company (Canada), P.O. Box 721 Agincourt, ON, M1S 0A1

You may alternatively fax your proxy (**both sides**) toll free to 1-866-781-3111 or scan and email (**both sides**) to proxyvote@astfinancial.com

All proxies must be received by 11:00 a.m. (MT) on May 18, 2021.